

# Code Complete 2: Realities of Modern Software Construction

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Delivering Software Project Success™

# CODE COMPLETE

A Practical  
Handbook of  
Software  
Construction



STEVE McCONNELL



# CODE COMPLETE<sup>R</sup>

A Practical  
Handbook of  
Software  
Construction



STEVE McCONNELL



# CODE COMPLETE

Really, Really

A Practical  
Handbook of  
Software  
Construction



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# DA VINCI CODE COMPLETE



**Steve McConnell**

# CODE --- COMPLETE

A Practical  
Handbook of  
Software  
Construction

*This Time  
It's Personal*



STEVE McCONNELL



# CODE COMPLETE

Microsoft

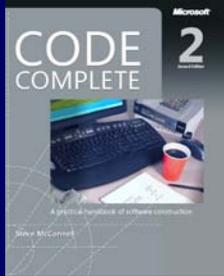
# 2

Second Edition



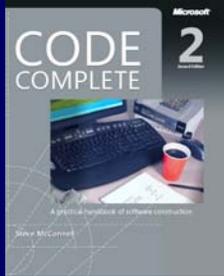
A practical handbook of software construction

Steve McConnell



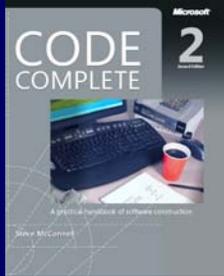
# Code Complete Mission

- ❖ **Attempt in 1993 was to capture lasting knowledge of software construction**
- ❖ **I've asserted for many years that 95% of the content of CC1 is still relevant**
- ❖ **Was this true?**



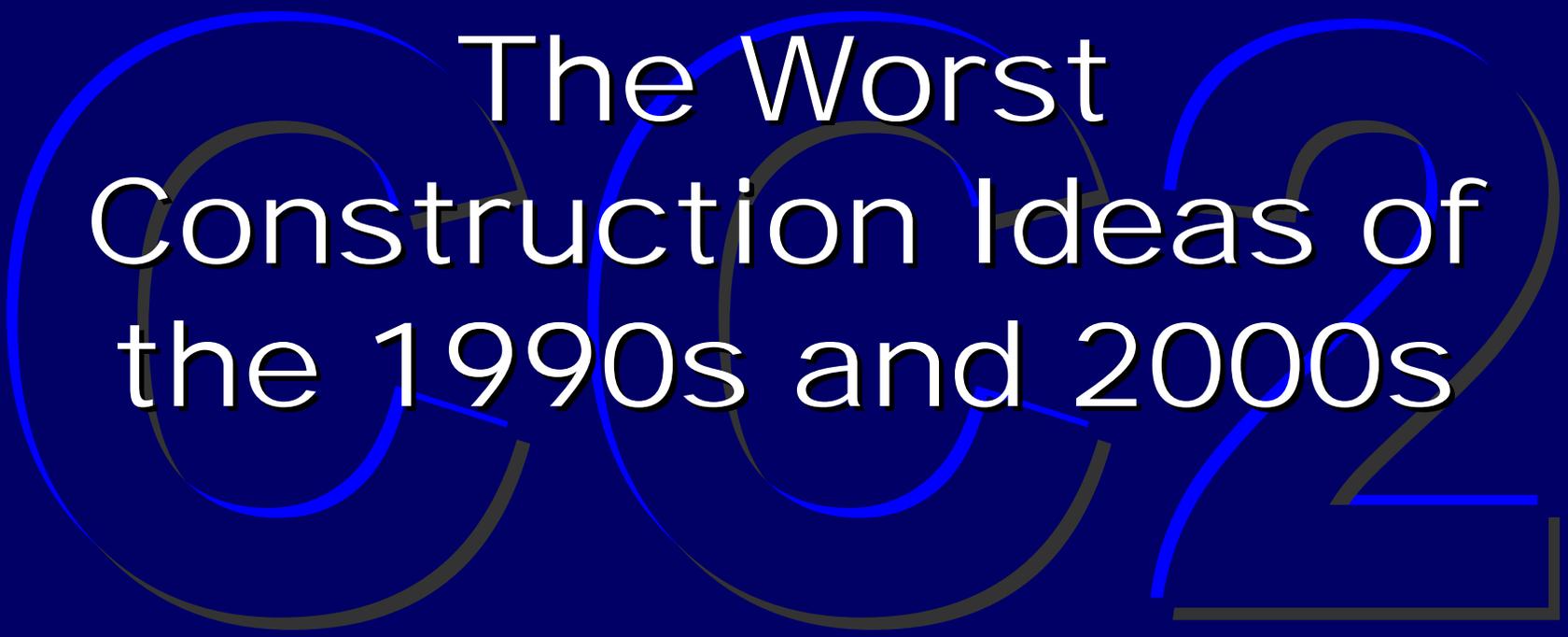
# Scope of Work for CC2

- ❖ Formally inspected entire first edition
- ❖ ~500 programming examples updated to Java, VB, C++
- ❖ New chapters on Design, Classes, Defensive Programming, Collaborative Construction, Refactoring
- ❖ OO & web integrated throughout
- ❖ Further Reading updated throughout
- ❖ Numerous complementary resources on companion website [cc2e.com](http://cc2e.com)

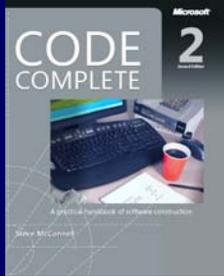


# Overview of Talk

- ❖ **The Worst Construction Ideas of the 1990s and 2000s**
- ❖ **A Decade of Advances in Software Construction**
- ❖ **Ten Realities of Modern Software Construction**

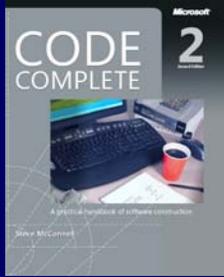
The background features a large, stylized graphic of the year '2002' in a light blue color. The numbers are composed of thick, rounded strokes. The text 'The Worst Construction Ideas of the 1990s and 2000s' is overlaid on this graphic in a white, sans-serif font with a thin black outline.

# The Worst Construction Ideas of the 1990s and 2000s



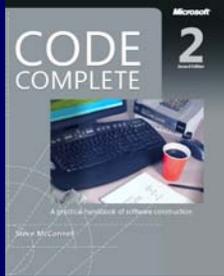
# Some of the Worst Construction Ideas of 1990s

- ❖ Code & fix
- ❖ “All design up front” programming
- ❖ Design for speculative requirements
- ❖ Components will solve all our construction problems
- ❖ Automatic programming
- ❖ Uninformed use of the waterfall model
- ❖ Calling everything “object oriented”



# Some of the Worst Construction Ideas of 2000s

- ❖ **Code & fix**
- ❖ **“No design up front” programming**
- ❖ **Planning to refactor later**
- ❖ **Offshore outsourcing will solve all our construction problems**
- ❖ **Automatic programming**
- ❖ **Uninformed use of Extreme Programming**
- ❖ **Calling everything “agile”**



# Worst Ideas, 1990s vs. 2000s

## 1990s

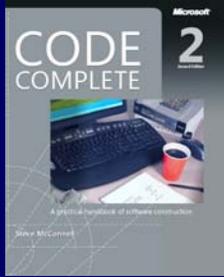
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- ❖ Design for speculative requirements
- ❖ Components will solve all our construction problems
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- ❖ Calling everything “object oriented”

## 2000s

- ❖ Code & fix
- ❖ “No design up front” programming
- ❖ Planning to refactor later
- ❖ Offshore outsourcing will solve all our problems
- ❖ Automatic programming
- ❖ Uninformed use of Extreme Programming
- ❖ Calling everything “agile”

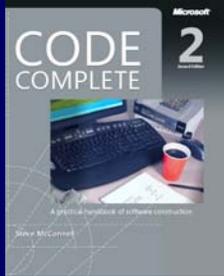
# A Decade of Advances in Software Construction

A large, stylized watermark consisting of the letters 'C', 'O', 'O', and '2' is overlaid on the slide. The letters are rendered in a light blue color with a dark blue outline, and they are positioned behind the main title text.



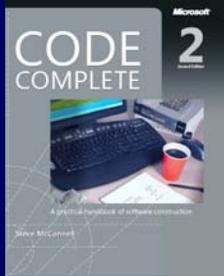
# 0. With the Theatrical Release of Lord of the Rings ...

- ❖ **ALL companies can have servers named Gandalf and Frodo**



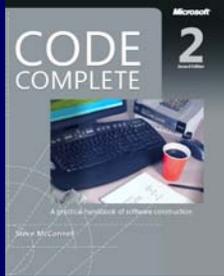
# 1. Design has Been Raised a Level

- ❖ **Programming has advanced through ability to create larger code aggregations**
  - ◆ **Statements**
  - ◆ **Routines**
  - ◆ **Classes**
  - ◆ **Packages**
- ❖ **Real legacy of OO might well be larger aggregations**



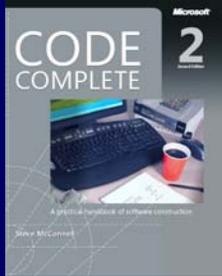
## 2. Daily Build and Smoke Test

- ❖ Institutionalizes incremental integration
- ❖ Minimizes serious integration problems that used to be common
- ❖ Lots of other benefits, too



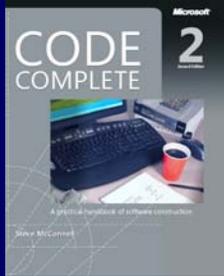
## 3. Standard Libraries

- ❖ **Good programmers have always used libraries**
- ❖ **Now provided with languages (Java, C++, .NET)**



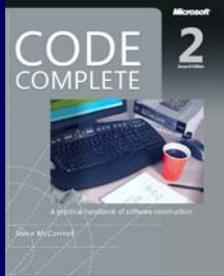
## 4. Visual Basic

- ❖ **Visual programming innovation**
- ❖ **The first development environment to make widespread use of COTS components**
- ❖ **Only language to learn Ada's syntax lessons (case statements, control statements, etc.)**
- ❖ **Highly integrated environment**



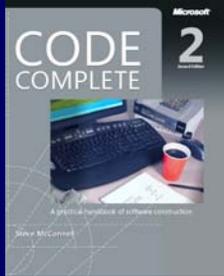
## 5. Open Source Software

- ❖ Great aid to programmers during development
- ❖ Reduced barriers to making code available
- ❖ Opportunity to learn from available code
- ❖ Improved ability to *read* code
- ❖ Nice “community” of programmers



## 6. The Web for Research

- ❖ **FAQs**
- ❖ **Discussion groups**
- ❖ **Searchability in general**

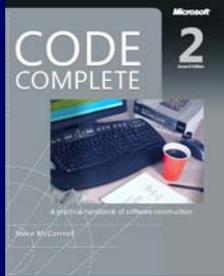


## 7. Widespread Use of Incremental Development

- ❖ Concepts were well known in 1990s
- ❖ Practice is well established in 2000s

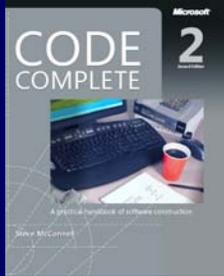
### From CC1:

“The word ‘incremental’ has never achieved the designer status of ‘structured’ or ‘object-oriented,’ so no one has ever written a book on ‘incremental software engineering.’ That’s too bad because the collection of techniques in such a book would be exceptionally potent.”



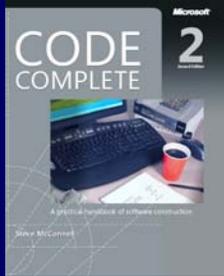
## 8. Test-First Development

- ❖ Shortens time to defect detection
- ❖ Increases personal discipline
- ❖ Complements daily build & smoke test



## 9. Refactoring as a Discipline

- ❖ **Provides a discipline for making changes**
  - ◆ Not so good as a total design strategy
- ❖ **Good example of incrementalism**



# 10. Faster Computers

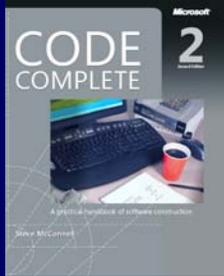
- ❖ **Compare CC1 performance benchmarks to CC2 benchmarks**
- ❖ **Implications for optimization**
- ❖ **Implications for programming languages**
- ❖ **Implications for development**

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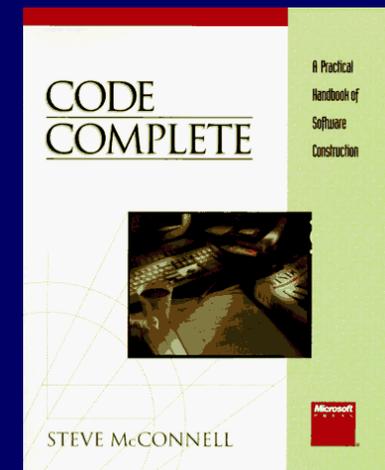
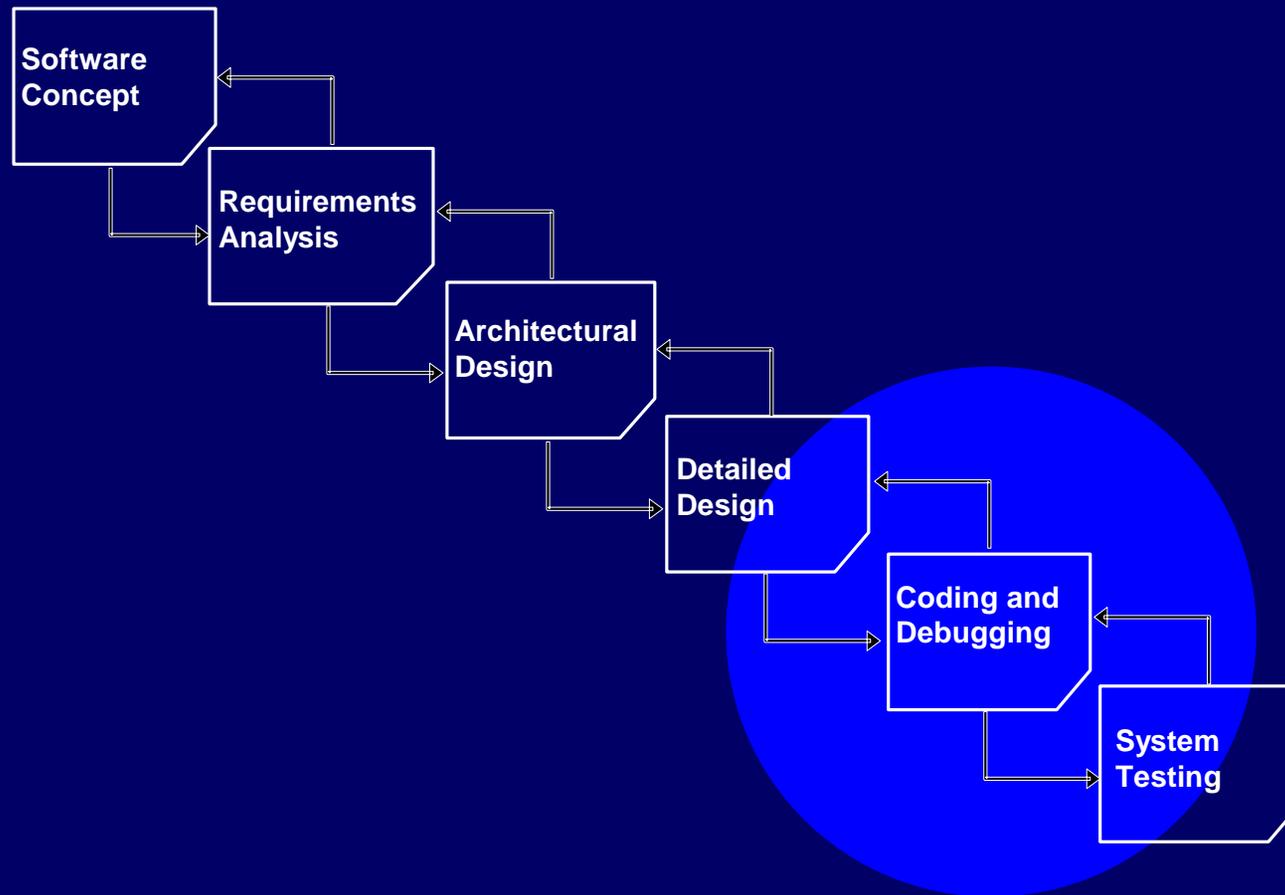
# Ten Realities of Modern Software Construction

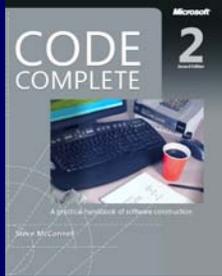
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“Construction” is a  
Legitimate Topic

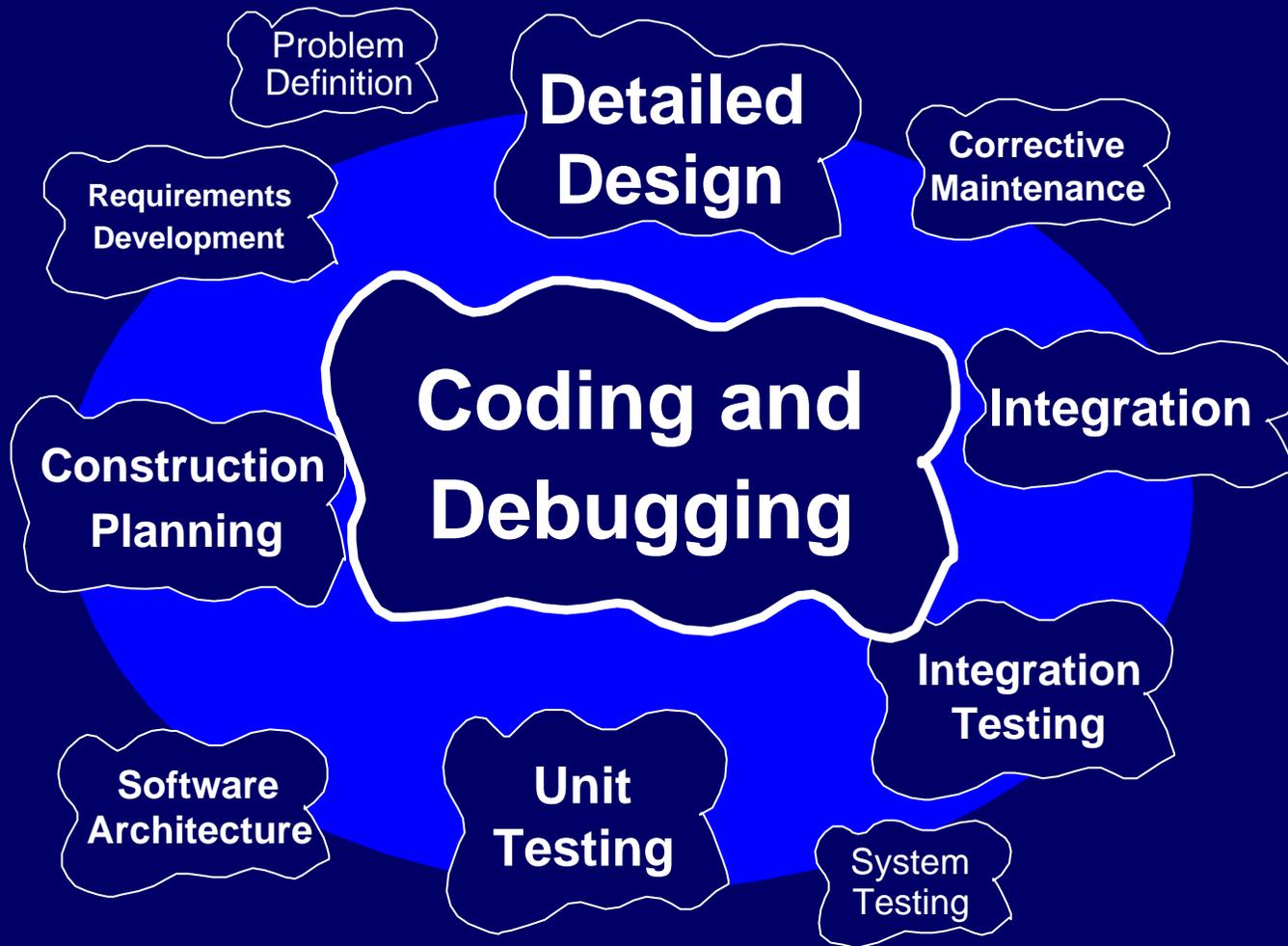


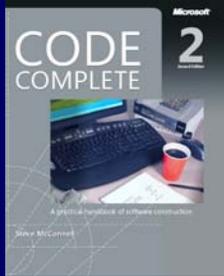
# Software “Construction” – Used to Look Like This





# Software “Construction” – Now Looks Like This



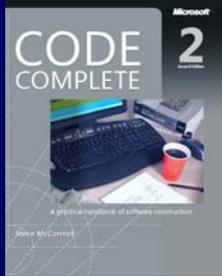


# Distinction Between Activities and Phases

- ❖ **Activity != Phase**
- ❖ **Talking about “Construction” as an activity does not imply a distinct phase**
- ❖ **Differentiating between kinds of activities is extremely helpful**

-2-

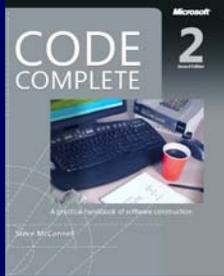
Individual Variation Is  
Significant



# Where do Variations Exist?

**Researchers have found variations ranging from 10x to 28x in:**

- ❖ **Coding speed**
- ❖ **Debugging speed**
- ❖ **Defect-finding speed**
- ❖ **Percentage of defects found**
- ❖ **Bad-fix injection rate**
- ❖ **Design quality**
- ❖ **Amount of code generated from a design**
- ❖ **Etc.**

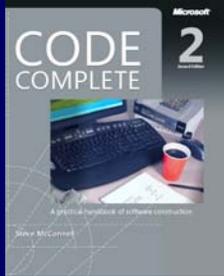


# Key Skills of an Expert Programmer

- ❖ **Designing**
- ❖ **Flushing out errors and ambiguities in requirements**
- ❖ **Coding (naming, formatting, commenting)**
- ❖ **Reading & reviewing code**
- ❖ **Integration**
- ❖ **Debugging**
- ❖ **Unit testing**
- ❖ **Teamwork**
- ❖ **Using tools for all of the above**

-3-

# Personal Discipline Matters

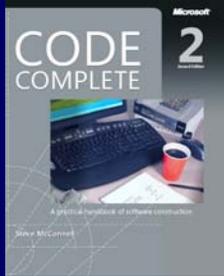


# Why Personal Discipline Matters

- ❖ **Being realistic about predicting the future**
- ❖ **Areas where discipline matters**
  - ◆ Refactoring
  - ◆ Prototyping
  - ◆ Optimization
  - ◆ Minimal-complexity designs specifically
  - ◆ Managing complexity generally
- ❖ **Endpoints—Discipline and Courage**
  - ◆ Humphrey on PSP
  - ◆ Beck on Extreme Programming

-4-

A Focus on Simplicity  
Works Better than a  
Focus on Complexity

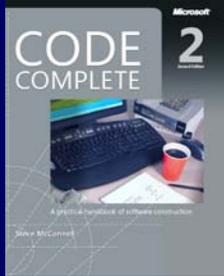


# Simplicity vs. Complexity

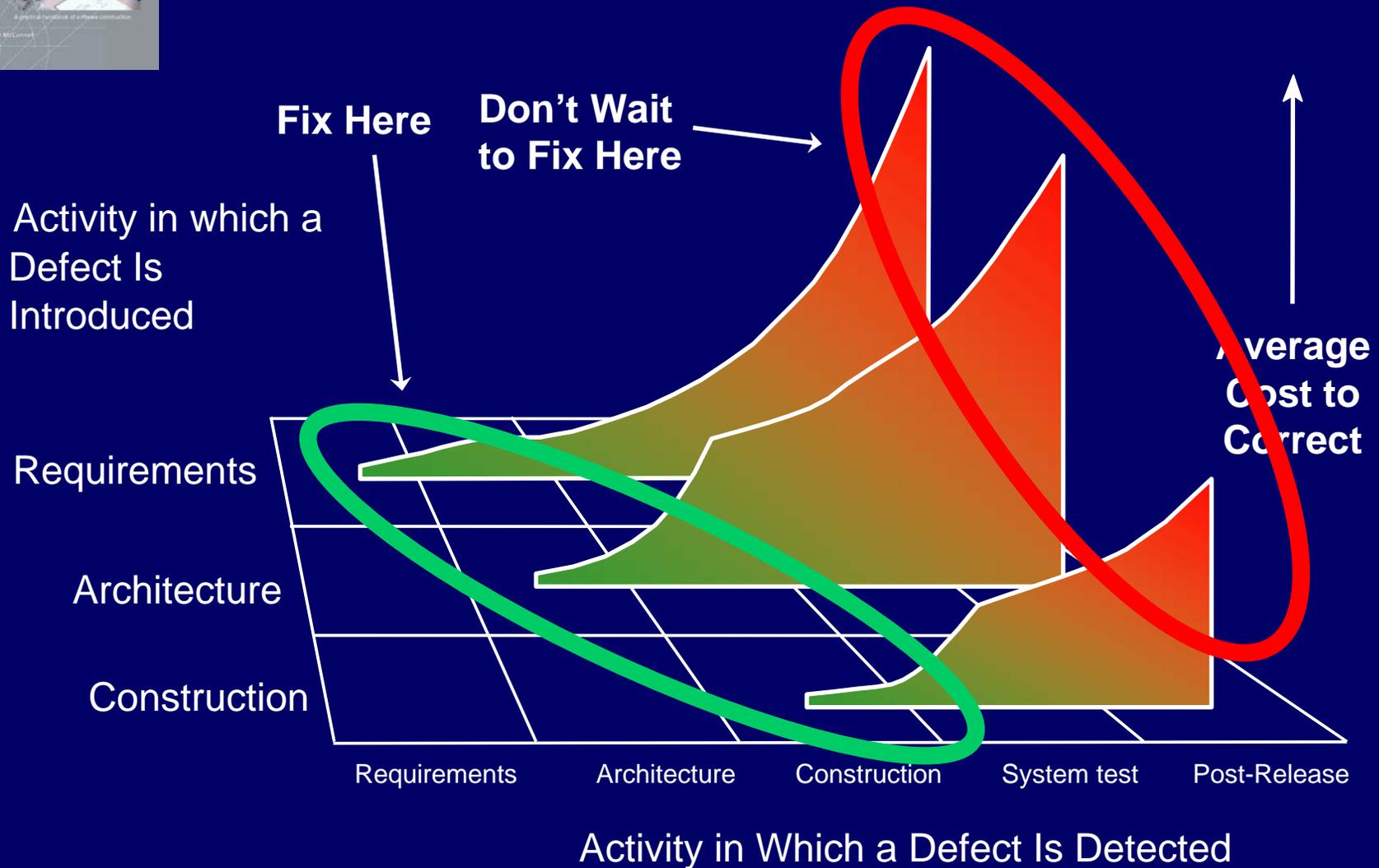
- ❖ **Why do projects fail?**
- ❖ **Focus on read-time convenience, not write-time convenience**
- ❖ **YAGNI and design for speculative requirements**

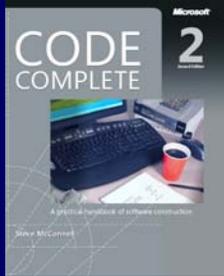
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Defect-Cost Increase  
is Alive and Well



# Defect Cost Increase



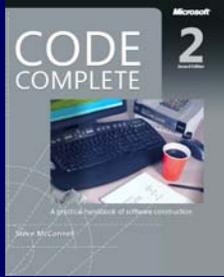


# Decades of Research Support Defect-Cost Increase

- ❖ Fagan, Michael E. 1976. "Design and Code Inspections to Reduce Errors in Program Development." *IBM Systems Journal* 15, no. 3: 182–211.
- ❖ Humphrey, Watts S., Terry R. Snyder, and Ronald R. Willis. 1991. "Software Process Improvement at Hughes Aircraft." *IEEE Software* 8, no. 4 (July): 11–23.
- ❖ Leffingwell, Dean, 1997. "Calculating the Return on Investment from More Effective Requirements Management," *American Programmer*, 10(4):13-16.
- ❖ Willis, Ron R., et al, 1998. "Hughes Aircraft's Widespread Deployment of a Continuously Improving Software Process," Software Engineering Institute/Carnegie Mellon University, CMU/SEI-98-TR-006, May 1998.
- ❖ Grady, Robert B. 1999. "An Economic Release Decision Model: Insights into Software Project Management." In *Proceedings of the Applications of Software Measurement Conference*, 227-239. Orange Park, FL: Software Quality Engineering.
- ❖ Shull, et al, 2002. "What We Have Learned About Fighting Defects," *Proceedings, Metrics 2002*. IEEE; pp. 249-258.
- ❖ Boehm, Barry and Richard Turner, 2004. *Balancing Agility and Discipline: A Guide for the Perplexed*, Boston, Mass.: Addison Wesley, 2004.

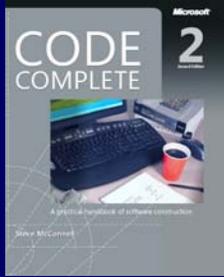
-6-

Design Is Important



# Design Advice—What has Changed in 10 Years?

- ❖ In 1990s, design pundits wanted to dot every *i* and cross every *t* before writing any code
- ❖ In 2000s, design pundits say BDUF? YAGNI!
- ❖ There are lots of valid points on the “no design”—“all design” continuum
- ❖ The only 2 points guaranteed to be wrong are the two that have been advocated!

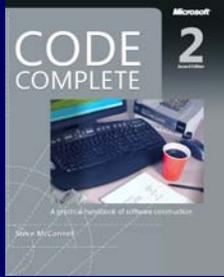


# General Point: Extremes are Usually Not Productive

- ❖ All design up front vs. no design up front
- ❖ Entirely planned vs. entirely improvised
- ❖ Pure iterative vs. straight sequential
- ❖ All structure vs. all creative
- ❖ Document everything vs. document nothing

-7-

# Technology Waves Affect Construction Practices

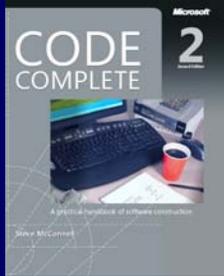


# Effect of Technology Waves on Construction

- ❖ **Definition of “technology wave”**
  - ◆ **Early-wave characteristics**
  - ◆ **Mature-wave characteristics**
  - ◆ **Late-wave characteristics**
- ❖ **Construction is affected by technology—more than I thought (doh!)**
- ❖ **Technology can be addressed in terms of general principles**

-8-

Incremental  
Approaches Work Best

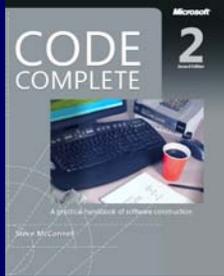


# Perspective on Incrementalism

- ❖ The pure waterfall model is not at all incremental or iterative—which is why it hasn't worked very well
- ❖ Spiral development is highly incremental and iterative, which is part of why it does work well
- ❖ All projects will experience iteration at some point
- ❖ Think about *where* and *when* in your project you will get your incrementalism—cheaply, or expensively?

-9-

The Toolbox Metaphor  
Continues to be  
Illuminating

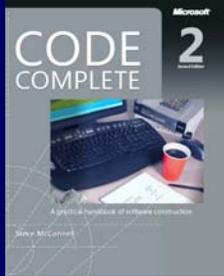


# Toolbox Metaphor

- ❖ **What's best? Agile? XP? Scrum? DSDM? CMM?**
- ❖ **Toolbox explains there's no one right tool for every job**
- ❖ **Different industry segments will have different tools and even different toolboxes**
- ❖ **What's in the Software Engineering Toolbox?**
  - ◆ **Best practices**
  - ◆ **Lifecycle models**
  - ◆ **Templates, checklists, patterns, examples**
  - ◆ **Software tools**

-10-

Software's Essential  
Tensions Remain



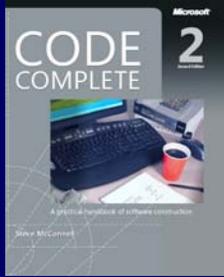
# Software's Essential Tensions

- ❖ **Software's essential tensions have remained unchanged for years:**
  - ◆ **Rigid plans vs. Improvisation**
  - ◆ **Planning vs. Fortune Telling**
  - ◆ **Creativity vs. Structure**
  - ◆ **Discipline vs. Flexibility**
  - ◆ **Quantitative vs. Qualitative**
  - ◆ **Process vs. Product**
  - ◆ **Optimizing vs. Satisficing**
- ❖ **Balance wavers, but basic tensions are constants**

# TALK COMPLETE



**Steve McConnell**



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